Subject: Detentions Efficiencies Business Case

Location: 1153, 100 Metcalfe

Start: Wed 2014-03-05 10:00 AM **End:** Wed 2014-03-05 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Bolton, Stephen

Required Attendees: Tsangaris, Melissa; Helsdon, John; CBSA-ASFC_100_METCALFE_BOARDROOM_1153

SB

Subject: Detention Managers Teleconference | Téléconférence pour les gestionnaires de

détention

Location: Teleconference | Téléconférence (Ottawa participants may join @ 100 Metcalfe St.

Room 10026 (former 1021) | Les participants à Ottawa peuvent se joindre @ 100, rue

Metcalfe Salle 10026 (ancien 1021))

Start: Wed 2014-03-19 01:30 PM **End:** Wed 2014-03-19 02:30 PM

Recurrence: Weekly

Recurrence Pattern: every 2 weeks on Wednesday from 01:30 PM to 02:30 PM

Meeting Status: Accepted

Organizer: CBSA-ASFC_Hearings_Detentions-Audiences_Detentions

Required Attendees: Joyce, Niky; Levesque, Charlene; Frank, Darren; Bhatti, Sajjad; Marcuzzi, Mima; Klatt,

Andrew; Lane, Christian; Sarazin, Danielle; McKay, Kim; Helsdon, John; Gokey, Marie Elizabeth; Guilmette, Sandra; Starnino, Louise; Hall, Michelle; Gallant, Michel; Campbell,

Leah; Clarke, DougC; Nicholson, Jennifer; Robertson, Linda; Mackenzie, Joey

Teleconference Number | Numéro de téléconférence 1-877-413-4788

Conference ID | Numéro de conférence

Agenda to follow | L'ordre du jour à suivre.

From: Bolton, Stephen

Sent: March 28, 2014 01:35 PM

To: Helsdon, John Cc: Young, Melissa

Subject: FW: Condemned Room: Operation Spelunking

John -

Stephen Bolton

Director/Directeur

Transformation Division / Division de la transformation

Enforcement & Intelligence Programs Directorate / Direction des programmes d'exécution de la loi et du renseignment

Programs Branch / Direction générale des programmes

Canada Border Services Agency / Agence des services frontaliers du Canada

100 Metcalfe Street 11th floor / 11ieme étage

Tel /Tél: (613) 954-7251

Email: stephen.bolton@cbsa-asfc.gc.ca

From: Guertin, Josée

Sent: March 28, 2014 12:17 PM

To: Desmarais, Carl; Bolton, Stephen; Rocheleau, Lisa **Subject:** RE: Condemned Room: Operation Spelunking

Hi all,

Marcel St-Denis got back to me. The safe is the condemned room is registered to John Helsdon. I have the combination.

Stephen, do you want to talk to John about this or shall I?

Jo Guertin Executive Assistant, Policy Division 613-946-4011

From: Desmarais, Carl

Sent: March 21, 2014 3:21 PM

To: Guertin, Josée; Bolton, Stephen; Rocheleau, Lisa **Subject:** Re: Condemned Room: Operation Spelunking

Since HQ accommodations likes to remind us that we do not own space, they should foot the bill. Since that probably won't happen, you should bill it to DGO.

Carl

Sent from my BlackBerry handheld. Envoyé à partir de mon BlackBerry. From: Guertin, Josée

Sent: Friday, March 21, 2014 03:17 PM **To**: Bolton, Stephen; Rocheleau, Lisa

Cc: Desmarais, Carl

Subject: RE: Condemned Room: Operation Spelunking

No, but you have been proactive in regular inquiries on the progress of the room, so I thought you should get first crack at the loot.

Jo Guertin Executive Assistant, Policy Division 613-946-4011

From: Bolton, Stephen

Sent: March 21, 2014 3:16 PM **To:** Guertin, Josée; Rocheleau, Lisa

Cc: Desmarais, Carl

Subject: RE: Condemned Room: Operation Spelunking

Is it my room?

Stephen Bolton

Director/Directeur

Transformation Division / Division de la transformation

Enforcement & Intelligence Programs Directorate / Direction des programmes d'exécution de la loi et du renseignment Programs Branch / Direction générale des programmes

Canada Border Services Agency / Agence des services frontaliers du Canada

100 Metcalfe Street 11th floor / 11ieme étage

Tel /Tél: (613) 954-7251

Email: stephen.bolton@cbsa-asfc.gc.ca

From: Guertin, Josée

Sent: March 21, 2014 3:11 PM

To: Rocheleau, Lisa

Cc: Bolton, Stephen; Desmarais, Carl

Subject: Condemned Room: Operation Spelunking

Hi Lisa,

Stephen and I had a brief conversation about the room. Stephen will table the clearing of this room at Monday's DMT to allow directors to forage the items in there in case they might want some of the items for their divisions. Stephen has already called dibs on the secure black cabinet in there.

While the room is being pilfered, I will contact Marc Pregent in the mean time for guidance on how to properly submit the request to have the rest of the unwanted junk out of the room and whether he wants the request to build 3 casual desks in the same request or as a separate one.

Which leads me to the question, who's cost center will pay for this initiative?

Jo Guertin
Executive Assistant, Policy Division
Adjointe exécutive, Division de la politique
100 Metcalfe, 10th Floor, Ottawa, Ontario K1A 0L8

josee.guertin@cbsa-asfc.gc.ca Tel: 613-946-4011

Fax: 613-946-5983

From: Prokopec, Marianne

Sent: February 27, 2014 04:57 PM **To:** McKay, Kim; Helsdon, John

Cc: Smith, Paul J

Subject: RE: ATIPs on death of individuals in immigration detention

Importance: High

Follow Up Flag: Follow up Flag Status: Flagged

Categories: ATIP

Make that 4 ATIPs on this issue. I have 13-15263, which has one word changed from the request in 13-15261.

Marianne 613-960-5171

From: McKay, Kim

Sent: February 27, 2014 4:07 PM **To:** Helsdon, John; Prokopec, Marianne

Cc: Smith, Paul J

Subject: ATIPs on death of individuals in immigration detention

Hi John:

It appears that there are three ATIPs on this issue.

A-2013-15382 - Paul A-2013-15261 - Paul

A-2013-15088 – Mine ... the file that is currently with you

Marianne – Do you have any? That's all that I could find in the taskings.

Kim

From: Young, Melissa

Sent: February 27, 2014 02:34 PM

To: Dvorski, Rick; Helsdon, John; Campbell, Leah

Subject: FW: Internal Communications

FYI

Melissa Young

(613) 957-0403

From: Rocheleau, Lisa

Sent: February 27, 2014 2:01 PM

To: Bolton, Stephen; Gooding, Elizabeth; Lawless, Lynn; Desmarais, Carl; Sheehan, Martin; Brown, DaleA **Cc:** Tolmie, Linda; Richard, Jean-Francois; Young, Melissa; Appleby, Suzan; Lystiuk, Kourtney; Sharp, Matthew

Subject: FW: Internal Communications

Fya

From: Walker, Donald

Sent: February 27, 2014 1:59 PM

To: CBSA-ASFC-DIST-HQ_PRG_DG_PROGRAMS_BRANCH

Cc: CBSA-ASFC-DIST-HQ_PRG_DGO_STAFF **Subject:** FW: Internal Communications

Good afternoon, all.

Please note the President's request with respect to presentations to governance committees.

All decks, beginning today, will need to include a slide on communications. This slide should address:

- External communications
 - Stakeholders
 - o Unions
 - o Minister's Office
- Internal communications
 - Communications opportunities
 - o Risks, timing, and nature of the message
 - Links to Border Modernization and Blueprint 2020

+++++

Veuillez noter la demande du Président concernant les présentations aux comités de la gouvernance.

À partir d'aujourd'hui, tous les présentations doivent inclure une page au sujet des communications. Cette page devrait traiter :

- Les communications externes
 - Intervenants
 - Syndicats
 - o Bureau du Ministre
- Les communications internes
 - o Possibilités de communication

- o Risques, choix du moment, et nature du message
- o Liens à la Modernisation de la frontière et Objectif 2020

Cheers, Donald

---- Original Message -----From: Portelance, Luc

Sent: Thursday, February 27, 2014 01:00 PM

To: Therriault-Power, Camille; Weber, Caroline; Rochette, Claude; Chénier, Maurice; Normand, Louis-Paul; Wex,

Richard; Hill, PeterD(CBSA); Bolduc, Martin; Xavier, Caroline; Saunders, Tom Cc: Brown, Malcolm; Courchesne, Joanne; Khouryati, Joanne; Fiddy, Greg

Subject: Internal Communications

As all of you know, we have opportunities to improve our internal communications approach and to leverage BM to engage employees.

We will discuss this in the coming weeks, including at extended EC in early April.

Starting today, however, I would ask that ALL decks/presentations going forward to governance committees include a slide on communications. This should address external/internal coms with the latter including external stakeholders, unions, and the Minister's office. On internal coms, I would expect us to address the coms opportunities and/or the risks, timing and nature of the message, including links to BM/BP202.

We will start this afternoon with the Leadership discussion. Those of you who chair committees, please ensure this takes effect immediately.

(Note, there may be exceptions to this rule but I think they will be few in number.)

Thanks
L
Sent from my BlackBerry handheld.

Sent from my BlackBerry handheld. Envoyé à partir de mon BlackBerry.

From: Ethier, Andrea

Sent: February 27, 2014 02:23 PM

To: Beard, Angela; Cordina, Stephanie; Ettinger, Miriam; Karimullah, Naima; Levesque,

Charlene; Singh, Parminder; Wilmot, Karen

Cc: CBSA-ASFC-DIST-HQ_Hearings_Network–Réseau_Des_Audiences

Subject: FW: Divulgation de documents-Équité en matière de procédure/Disclosure of

Documents-Procedural Fairness

Attachments: Procedural Fairness FR 28Jan2014.doc; Procedural fairness position paper EN January

2014 final.doc

FYI...

From: Joyce, Niky

Sent: February 26, 2014 9:57 AM **To:** Ethier, Andrea; Millman, Janine

Cc: Gokey, Marie Elizabeth; Martincich, Lisa

Subject: FW: Divulgation de documents-Équité en matière de procédure/Disclosure of Documents-Procedural Fairness

Andrea / Janine – please send this out to your respective networks in the regions and CC anyone at HQ that you think should also be in the know.

Thanks!

From: Albert, Jocelyne

Sent: February 26, 2014 9:54 AM

To: Cordina, Stephanie; Bettencourt, Lucia; Beard, Angela; Singh, Parminder; Karimullah, Naima; Ettinger, Miriam; QUE_ASFC_JLO; Myers, Roxanne; Braund, Regan; Joyce, Niky; Bouchard, Cindy; Daigle, Jason; Helsdon, John; Burtt, Tracy

Cc: Leroux, Marianne; Ryan, Julie; Ouellet, Simon

Subject: FW: Divulgation de documents-Équité en matière de procédure/Disclosure of Documents-Procedural Fairness

Chèrs collègues,

Merci

Thank you

Dear Colleagues,

Gocelyne Albert
Manager/Gestionnaire

Policy Division/Division de la politique

Enforcement and Intelligence Directorate/Direction des Renseignement et Exécution de la Loi

From: Mukendi, Kasongo

Sent: February 27, 2014 11:55 AM

To: Helsdon, John

Subject: RE: ATIP re: BC incident

Importance: High

Follow Up Flag: Follow up Flag Status: Flagged

Categories: ATIP

I have now access John!

From: Helsdon, John

Sent: February 27, 2014 11:38 AM **To:** Mukendi, Kasongo; Young, Melissa

Cc: Bolton, Stephen

Subject: FW: ATIP re: BC incident

Importance: High

Does one of you have access to stephen's e-mail

From: Bolton, Stephen

Sent: February 27, 2014 11:36 AM

To: Helsdon, John; McKay, Kim; Smith, Paul J; Mackenzie, Joey; Sarazin, Danielle

Cc: Prokopec, Marianne

Subject: RE: ATIP re: BC incident

Importance: High

You can use my email

Stephen Bolton

Director/Directeur

Transformation Division / Division de la transformation

Enforcement & Intelligence Programs Directorate / Direction des programmes d'exécution de la loi et du renseignment

Programs Branch / Direction générale des programmes

Canada Border Services Agency / Agence des services frontaliers du Canada

100 Metcalfe Street 11th floor / 11ieme étage

Tel /Tél: (613) 954-7251

Email: stephen.bolton@cbsa-asfc.gc.ca

From: Helsdon, John

Sent: February 27, 2014 10:33 AM

To: Bolton, Stephen; McKay, Kim; Smith, Paul J; Mackenzie, Joey; Sarazin, Danielle

Cc: Prokopec, Marianne **Subject:** ATIP re: BC incident

I spoke with Nancy Jane Lucas at ATIP who spoke to the analyst dealing with these requests. ATIP is aware of the ongoing investigating and will not release anything beyond what is out there in the media release.

With respect to e-mail we need only provide the last e-mail in the thread and any e-mail that went sideways and contains something not in the thread. As most of us are on all of the e-mails we should pick one mailbox to draw from unless any of you have sent independent e-mail. My guess is that Stephen likely has the most complete record of e-mail traffic on this issue.

Stephen, do you agree with using your e-mail as the one we pull from? Does Kasongo or Melissa have access to your e-mail?

As most of these requests overlap it makes sense that we compare the requests and where there is material common to several requests we pull it once and photocopy it.

Short term plan, let's meet this afternoon at 3 and look at all of the requests related to sucides/deaths in custody, see where there is overlap, develop a plan of action and get extensions where necessary due to the volume of requests and material.

Joey/Danielle you are obviously exempt from the meeting.

John Helsdon

Manager, Hearings and Detentions Unit / Gestionnaire, Unité des audiences et des détentions Transformation Division / Division de la transformation
Enforcement and Intelligence Programs Directorate /
Direction des programmes d'exécution de la loi et du renseignement
Canada Border Services Agency | 100 Metcalfe - Ottawa ON K1A 0L8
Agence des services frontaliers du Canada | 100 Metcalfe - Ottawa ON K1A 0L8
Government of Canada | Gouvernement du Canada

Tel: (613) 960-3579 - NOTE NEW NUMBER

John.Helsdon@cbsa-asfc.gc.ca

Subject: input sought re possible discontinuance of appeal due to respondent's death:

VERLINDEN / Minister's Appeal / 4361-0389

Due Date: February 27, 2014

Status: Not Started

Percent Complete: 0%

Total Work: 0 hours **Actual Work:** 0 hours

Owner: Helsdon, John

>./

input sought re possible disco...

From: Doljac, Nada: CIC / CIC
Sent: February 26, 2014 04:30 PM

Subject: input sought re possible discontinuance of appeal due to respondent's death:

' Minister's Appeal

Attachments: ID decision.pdf

Importance: High

Good afternoon,

In Julie's absence, I would appreciate some Hearings input with respect to the proposed discontinuance of this appeal.

CBSA requested appeal of the attached ID decision to the IAD. The issue for appeal was very straightforward: the Member found the person concerned to be a

In

reviewing this request for appeal, CIC obtained additional evidence from CPC Sydney (as per email string below) which confirmed that the person concerned was never

Accordingly, I recommended appealing the ID decision to the IAD.

The allegation against the person concerned was that he was described in A36(1)(a) for having pleaded,

I welcome any comments that CBSA Hearings might have with respect to the proposed discontinuance of this appeal.

Many thanks in advance,

Nada Doljac

Litigation Analyst | Analyste des litiges

NHQ - Case Management | AC - Règlement des cas

Citizenship and Immigration Canada | Citoyenneté et Immigration Canada

300 Slater Street Ottawa ON K1A 1L1 / 5343 Dundas Street West, Suite 104 Etobicoke ON M9B 6K5

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Government of Canada | Gouvernement du Canada

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From: Poulin, Isabelle [mailto:Isabelle.Poulin@cbsa-asfc.qc.ca]

Sent: February 25, 2014 3:38 PM

To: Doljac.Nada

Cc: Ryan, Julie; Staszewicz, Ewa; Sawyer, Audrey

Subject: RE: URGENT ..

I have promise an answer to the Board by tomorrow.

Isabelle Poulin

Agente d'audiences | Hearings Officer
Section des Appels | Appeals Division
Exécution de la loi | Enforcement Division
Agence des services frontaliers du Canada | Canadian Border Services Agency
1010 St-Antoine ouest, 1er étage
Montréal, Québec H3C 1B2
Isabelle.poulin@cbsa-asfc.gc.ca
Téléphone | Telephone 514-283-9529
Télécopieur | Facsimile 514-283-6688
Gouvernement du Canada | Government of Canada

De : Doljac.Nada [mailto:Nada.Doljac@cic.qc.ca]

Envoyé: February 25, 2014 3:37 PM

À: Poulin, Isabelle

Cc: Ryan, Julie; Staszewicz. Ewa

Objet: RE: URGENT

Thank you! I hope to get back to you regarding next steps by the end of the week. Nada

Nada Doliac

Litigation Analyst | Analyste des litiges

NHQ - Case Management | AC - Règlement des cas

Citizenship and Immigration Canada | Citoyenneté et Immigration Canada

300Slater Street Ottawa ON K1A 1L1 / 5343 Dundas Street West, Suite 104 Etobicoke ON M9B 6K5

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From: Poulin, Isabelle [mailto:Isabelle.Poulin@cbsa-asfc.gc.ca]

Sent: February 25, 2014 12:54 PM

To: Doljac.Nada

Cc: Ryan, Julie; Poulin, Isabelle; Staszewicz, Ewa

Subject: RE: URGENT ...

Hello Nada,

Enclosed is the Immigration Division's Decision...

Thanks to Ewa who had it already scanned!

Isabelle Poulin

Agente d'audiences | Hearings Officer
Section des Appels | Appeals Division
Exécution de la loi | Enforcement Division
Agence des services frontaliers du Canada | Canadian Border Services Agency
1010 St-Antoine ouest, 1^{er} étage
Montréal, Québec H3C 1B2
Isabelle.poulin@cbsa-asfc.gc.ca
Téléphone | Telephone 514-283-9529
Télécopieur | Facsimile 514-283-6688
Gouvernement du Canada | Government of Canada

De: Doljac.Nada [mailto:Nada.Doljac@cic.qc.ca]

Envoyé: February 24, 2014 8:24 AM

À: Poulin, Isabelle

Objet: RE: URGENT

Importance: Haute

Hi Isabelle,

Thanks for your message. I am in the process of consulting to determine our best course of action in this case. In reviewing my file, it seems that I have misplaced the actual ID decision. Would you be able to scan and send me a copy, please?

Thank you!

Nada Doljac

Litigation Analyst | Analyste des litiges

NHQ - Case Management | AC - Règlement des cas

Citizenship and Immigration Canada | Citoyenneté et Immigration Canada

300 Slater Street Ottawa ON K1A 1L1 / 5343 Dundas Street West, Suite 104 Etobicoke ON M9B 6K5

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From: Poulin, Isabelle [mailto:Isabelle.Poulin@cbsa-asfc.qc.ca]

Sent: February 20, 2014 3:39 PM

To: Doljac.Nada

Cc: Sawyer, Audrey; Leith.Gayle; QUE_ASFC_JLO; Paradis, Erik; Poulin, Isabelle; Ettinger, Miriam

Subject: URGENT
Importance: High

Good day,

The Board had asked the Minister to provide the death certificate of the Respondent said that it was not to us to provide such a document... See the Minister's document filed.

which I

Earlier today, we received

latest reply to the exchange we've been having.

Considering the latest documents, would you be willing to withdraw the Appeal?

Please note that I have to reply as soon as possible to the IAD.

Thank you and have a great day.

Isabelle Poulin

Agente d'audiences | Hearings Officer
Section des Appels | Appeals Division
Exécution de la loi | Enforcement Division
Agence des services frontaliers du Canada | Canadian Border Services Agency
1010 St-Antoine ouest, 1^{er} étage
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Isabelle.poulin@cbsa-asfc.gc.ca
Téléphone | Telephone 514-283-9529
Télécopieur | Facsimile 514-283-6688
Gouvernement du Canada | Government of Canada

De: Ettinger, Miriam De la part de QUE_ASFC JLO

Envoyé: February 20, 2014 3:13 PM

À: Poulin, Isabelle

Objet: FW:

MIRIAM ETTINGER

- - - - - - - - - Ce Liaison Officer

Tel 514.283.6501 Fax 514.283.6844

Cell

QUE_ASFC_JLO@cbsa-asfc.gc.ca miriam.ettinger@cbsa-asfc.gc.ca

Canada Border Services Agency | Agence des services frontaliers du Canada

From: Doljac.Nada [mailto:Nada.Doljac@cic.gc.ca]

Sent: January 7, 2014 10:28 AM

To: Poulin, Isabelle

Cc: Sawyer, Audrey; Leith, Gayle: CIC / CIC; QUE_ASFC_JLO

Subject: RE:

Thanks for this update, Isabelle. It is regrettable that we won't be able to proceed with this case. Once the IAD responds, could you please provide me with a copy of the response?

Thank you.

Nada

Nada Doliac

Litigation Analyst | Analyste des litiges

NHQ - Case Management | AC - Règlement des cas

Citizenship and Immigration Canada | Citoyenneté et Immigration Canada

300 Slater Street Ottawa ON K1A 1L1 / 5343 Dundas Street West, Suite 104 Etobicoke ON M9B 6K5

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From: Poulin, Isabelle [mailto:Isabelle.Poulin@cbsa-asfc.gc.ca]

Sent: January 7, 2014 9:49 AM

To: Doljac.Nada; Leith.Gayle; Ryan, Julie; Ettinger, Miriam; QUE_ASFC_JLO; Staszewicz, Ewa; Virani, Karim: CIC / CIC;

Guilmette, Sandra; Meunier, Martin

Cc: Sawyer. Audrev: Paradis. Erik: Guilmette. Sandra

Subject:

Good day from Montreal,

I am the HO assigned to that Minister's Appeal case. Enclosed is the ID's decision that was to be contested before the IAD.

Please do not hesitate to forward it to the people concerned, if I forgot someone.

On May 9, 2013, the Immigration Division's Member Yves DUMOULIN concluded that the Minister did not demonstrated that because the evidence shows that he would be,

On May 29, 2013, the Minister of Public Safety appealed the ID's decision before the IAD.

On Sunday, January 5th, 2014, the Respondent's Counsel wrote to the IAD (cc: to CBSA) to advise that the Respondent Enclosed is the document filed by the Respondent's Counsel to the IAD and CBSA.

We are currently waiting for the IAD's position on that matter. Considering that the document provided is not a he IAD might request additional document before taking a decision.

As soon as I get the IAD's decision, I will advise you all.

Best regards.

Isabelle

Isabelle Poulin

Agente d'audiences | Hearings Officer
Section des Appels | Appeals Division
Exécution de la loi | Enforcement Division
Agence des services frontaliers du Canada | Canadian Border Services Agency
1010 St-Antoine ouest, 1er étage
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Isabelle.poulin@cbsa-asfc.gc.ca
Téléphone | Telephone 514-283-9529
Télécopieur | Facsimile 514-283-6688
Gouvernement du Canada | Government of Canada

From: Ethier, Andrea

Sent: February 27, 2014 04:11 PM

To: Joyce, Niky

Cc: Helsdon, John; Ryan, Julie

Subject: Detention and Security Annex - "Problem areas"

Attachments: Detention and Security Annex comments from CBSA consult 31Jan2014.doc

Good Afternoon,

Further to the discussions this morning during the Tri-lat Director level meeting I wanted to highlight the 2 current problem areas.

Section 3 of the Annex - Security

Section 3.1.2

3.1.2 A Departmental Security Officer (DSO) and/ or Deputy Departmental Security Officer (DDSO) or delegate from each Party will assess the identified security risks and consult with the Party or Parties involved in the proceeding concerning the implementation of possible risk mitigation strategies. Risk mitigation strategies may involve, among other things, the presence of security personnel or the use of telecommunications.

- The IRB is expressing concern that we are connecting hearing room issues with security issues. According to the
 IRB "the member would have to approve security personnel for private proceedings and it would be odd to have
 IRB and CBSA security make a recommendation without consulting with the member." They believe this should
 be deleted from the Annex.
- The CBSA is of the opinion that the member is not a security expert and it should not be up to the member to decide risk. That is not their job. Security units exist within each department to assess risk and make recommendations. Members cannot dictate to CBSA whether something is secure or not. The CBSA believes that having the security unit assess the risk and make a recommendation to add security personnel or hold a hearing via V/C is a good compromise. The member can be consulted just as the CBSA would be consulted but the member cannot have the final say over the security and safety of our people or detainees. The CBSA should not sign this Annex if that is the case.

Section 4 of the Annex – The Transportation of Detainees

Section 4.1 In order to uphold security standards and to maintain the well-being of detainees, the parties agree to:

- Consider the use of an alternative to transporting detainees to attend hearings in person on a caseby-case basis which may include the use of V/C or T/C, where possible; and,
- Explore the feasibility of co-location when existing or new facility arrangements are under consideration.
- Again, the IRB is stating that they want this wording "the IRB may consider the use of an alternative to transportation of detainees..." The IRB has expressed that their members are independent decision makers and it should be their decision if an alternative to transporting is required. They have also stated that they will not sign the Annex if there is mention of co-location.

• The CBSA acknowledges that the IRB determines the date, time and location of a hearing but again our concern is that this should not be the members decision. If the CBSA determines that there is too much risk to transport a detainee (this does not happen very often) then it is through consultation on a case by case basis that another alternative should be considered. It should not be the member alone who decides whether it is safe for us to transport or not. As for co-location the CBSA would like to keep it in the annex but the IRB will not sign.

I hope this helps,

Andrea Ethier

A/Senior program advisor | Conseillère principale en matière de programmes intérimaire Enforcement Operations | Opérations d'exécution de la loi

Inland Enforcement and Case Management Division | Division de l'exécution de la loi intérieure et gestion des cas Enforcement & Intelligence Operations Directorate | Direction des operations relatives à l'exécution de la loi et au renseignement

Canada Border Services Agency | Agence des services frontaliers du Canada 191 Laurier Ave West, 12th floor | 191, avenue Laurier ouest, 12 étage Ottawa, ON K1A OL8

Andrea. Ethier@cbsa-asfc.qc.ca

Telephone | Téléphone 613-960-6128 Facsimile | Télécopieur 613-954-7558 Government of Canada | Gouvernement du Canada

From: Sent: To:	Bolton, Stephen February 25, 2014 06:31 PM Richard, Jean-Francois	
Cc:	Rocheleau, Lisa; Young, Melissa; Helsdon, John; Sarazin, Danielle; Mackenzie, Joey	
Subject:	Re: B.C. Immigration Holding Center	
I have a conflict but I will move things around to be available 11 AM on Thursday,		
SB		
Sent from my BlackBerry handheld. Envoyé à partir de mon BlackBerry.		
From: Richard, Jean-Francois Sent: Tuesday, February 25, 2019 To: Bolton, Stephen Cc: Rocheleau, Lisa; Richard, Jean Subject: FW: B.C. Immigration H	n-Francois; Young, Melissa	
Hi Stephen,		
Are you ok with this as Lesley won't attend?		
Thanks,		
jf		
From: Li, Yvonne Sent: February 25, 2014 4:53 PM To: Richard, Jean-Francois Subject: RE: B.C. Immigration He		
Hello Jean Francois,		
Could you please kindly check with Ms. Soper to see if we could move this call an hour earlier (to 11:00am EST, or even 10:30 am EST)? There is a meeting planned at the Immigration Holding Centre at YVR for 09:30 am (PST) with our local DOJ folks, and Yvette would like to have it sooner rather than later.		
Please kindly confirm.		
Thanks,		

Yvonne Li

Executive Assistant to Director Yvette-Monique Gray

Canada Border Services Agency

Enforcement and Intelligence Division

Tel: 604-666-8653

Fax: 604-666-8283

-----Original Appointment-----

From: Soper, Lesley L

Sent: February 17, 2014 7:45 AM

To: Soper, Lesley L; Bolton, Stephen; Giguere, Pierre; Sarazin, Danielle; Mackenzie, Joey; Clarke, DougC

Cc: Gray, Yvette-Monique

Subject: B.C. Immigration Holding Center

When: February 27, 2014 12:00 PM-01:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: 100 Metcalfe, 10th floor - Lesley's office/teleconference

Please find below call-in information.

Teleconference Information

613-960-7516/1-877-413-4752

Conference Id:

If you have any questions please do not hesitate to contact me.

Thanks,

Jf

613-946-3206

From: Helsdon, John

Sent: February 27, 2014 11:38 AM **To:** Mukendi, Kasongo; Young, Melissa

Cc: Bolton, Stephen

Subject: FW: ATIP re: BC incident

Importance: High

Does one of you have access to stephen's e-mail

From: Bolton, Stephen

Sent: February 27, 2014 11:36 AM

To: Helsdon, John; McKay, Kim; Smith, Paul J; Mackenzie, Joey; Sarazin, Danielle

Cc: Prokopec, Marianne

Subject: RE: ATIP re: BC incident

Importance: High

You can use my email

Stephen Bolton
Director/Directeur

Transformation Division / Division de la transformation

Enforcement & Intelligence Programs Directorate / Direction des programmes d'exécution de la loi et du renseignment Programs Branch / Direction générale des programmes

Canada Border Services Agency / Agence des services frontaliers du Canada

100 Metcalfe Street 11th floor / 11ieme étage

Tel /Tél: (613) 954-7251

Email: stephen.bolton@cbsa-asfc.gc.ca

From: Helsdon, John

Sent: February 27, 2014 10:33 AM

To: Bolton, Stephen; McKay, Kim; Smith, Paul J; Mackenzie, Joey; Sarazin, Danielle

Cc: Prokopec, Marianne **Subject:** ATIP re: BC incident

I spoke with Nancy Jane Lucas at ATIP who spoke to the analyst dealing with these requests. ATIP is aware of the ongoing investigating and will not release anything beyond what is out there in the media release.

With respect to e-mail we need only provide the last e-mail in the thread and any e-mail that went sideways and contains something not in the thread. As most of us are on all of the e-mails we should pick one mailbox to draw from unless any of you have sent independent e-mail. My guess is that Stephen likely has the most complete record of e-mail traffic on this issue.

Stephen, do you agree with using your e-mail as the one we pull from? Does Kasongo or Melissa have access to your e-mail?

As most of these requests overlap it makes sense that we compare the requests and where there is material common to several requests we pull it once and photocopy it.

Short term plan, let's meet this afternoon at 3 and look at all of the requests related to sucides/deaths in custody, see where there is overlap, develop a plan of action and get extensions where necessary due to the volume of requests and material.

Joey/Danielle you are obviously exempt from the meeting.

John Helsdon

Manager, Hearings and Detentions Unit / Gestionnaire, Unité des audiences et des détentions Transformation Division / Division de la transformation
Enforcement and Intelligence Programs Directorate /
Direction des programmes d'exécution de la loi et du renseignement
Canada Border Services Agency | 100 Metcalfe - Ottawa ON K1A 0L8
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Government of Canada | Gouvernement du Canada

Tel: (613) 960-3579 - NOTE NEW NUMBER

John.Helsdon@cbsa-asfc.gc.ca

From: Helsdon, John

Sent: February 24, 2014 02:27 PM

To: Bolton, Stephen **Subject:** Pierre's draft report

Lesley indicated she sent you Pierre's comments, it appears it was not sent to me.

Danielle and Joey need to access it but their encryption does not work on the computer in TO.

Can you please forward the document to Sajad Bhatti so he can print it off for them.

John Helsdon

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Tel: (613) 960-3579 - NOTE NEW NUMBER

John.Helsdon@cbsa-asfc.gc.ca

Subject:BC reportLocation:my office

 Start:
 Tue 2014-04-22 11:00 AM

 End:
 Tue 2014-04-22 11:30 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Bolton, Stephen

Required Attendees: Helsdon, John; Mackenzie, Joey; Sarazin, Danielle

Subject: FW: SOR Immigration Holding Center

Location: Teleconference

 Start:
 Thu 2014-03-20 03:00 PM

 End:
 Thu 2014-03-20 03:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Lane, Edward

Subject: Detentions Efficiencies Business Case

Location: 1126, 100 Metcalfe

 Start:
 Wed 2014-03-05 01:00 PM

 End:
 Wed 2014-03-05 01:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Bolton, Stephen

Required Attendees: Tsangaris, Melissa; Helsdon, John; CBSA-ASFC_100_METCALFE_BOARDROOM_1126

Subject: e-mail clean up

Start: Mon 2014-03-03 03:00 PM **End:** Mon 2014-03-03 05:00 PM

Recurrence: (none)

Organizer: Helsdon, John

Subject: FW: IAD RAMP-UP

Location: Boardroom 14-082 @ 344 Slater Street, IRB, and/or teleconference

 Start:
 Tue 2014-03-04 03:00 PM

 End:
 Tue 2014-03-04 04:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Kipling, Greg: IRB / CISR